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2022

**The Financial effect of Covid-19 on children's hospitals without  
pediatric psychiatric units**

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1 **THE FINANCIAL EFFECT OF COVID-19 ON CHILDREN’S HOSPITALS WITHOUT**  
2 **PEDIATRIC PSYCHIATRIC UNITS**

3 **ABSTRACT**

4 *Introduction:* Boarding of pediatric psychiatric patients in emergency departments and inpatient  
5 medical units while awaiting placement in psychiatric facilities was common before the COVID-  
6 19 pandemic and was associated with significant hospital cost. The COVID-19 pandemic  
7 triggered a mental health crisis in the pediatric population. This study looked at the how the  
8 COVID-19 pandemic affected pediatric psychiatric boarding and the effects of pediatric  
9 psychiatric boarding on hospital finances.

10 *Methodology:* The methodology of this study utilized a literature review with semi-structured  
11 interviews of local subject matter experts. The literature review analyzed the effects of the  
12 COVID-19 precipitated pediatric mental health crisis on pediatric psychiatric boarding and the  
13 financial effects of psychiatric boarding on children’s hospitals.

14 *Results:* Pediatric psychiatric boarding during COVID-19 was majority due to COVID-related  
15 stressors. There is mixed evidence for the number of pediatric psychiatric boarding admissions to  
16 emergency departments and general inpatient units during the COVID-19 pandemic. There is  
17 also mixed evidence regarding length of stay for pediatric boarding patients. Limited data was  
18 found regarding hospital cost and reimbursement for pediatric psychiatric boarding during the  
19 COVID-19 pandemic.

20 *Discussion/Conclusion:* The COVID-19 pandemic and subsequent pediatric mental health crisis  
21 had a significant impact on pediatric psychiatric boarding. More studies are needed to determine  
22 the extent of the financial effects of COVID-19 due to pediatric psychiatric boarding.

23 *Key words:* boarding, cost, COVID-19, mental health, pandemic, pediatric

24 INTRODUCTION

25 Holding patients on a medical unit while they await acceptance, bed availability, and transport to  
26 a separate unit or facility has been traditionally known as “boarding” (O’Donnell et al., 2020). In  
27 general pediatrics, boarding patients while awaiting acceptance to an inpatient psychiatric facility  
28 was frequent prior to the COVID-19 pandemic; pediatric patients were boarded both in  
29 emergency departments (EDs) and in general pediatric inpatient units (Gill et al., 2021). In one  
30 tertiary pediatric ED, 573 patients boarded for over 24 hours from September 2015 to August  
31 2018, and the most common psychiatric diagnoses were suicidal ideation or suicide attempt and  
32 behavior disorders (O’Donnell et al., 2020). A meta-analysis that studied pediatric psychiatric  
33 boarding practices in the United States (U.S.) found that 23% to 58% of pediatric patients who  
34 required inpatient psychiatric treatment were boarded in an ED, and 26% to 49% of these  
35 patients were boarded in a general pediatric medical unit (McEnany et al., 2020). The duration of  
36 boarding, a measure of the length of stay (LOS), was measured from 5 to 41 hours in EDs and 2  
37 to 3 days in inpatient medical units (McEnany et al., 2020).

38 Boarding of pediatric psychiatric patients in EDs and inpatient units has been associated  
39 with high hospital costs; pediatric psychiatric admissions were identified by Gill et al. (2021) as  
40 some of the 50 most prevalent and costly pediatric conditions for children’s hospitals in the U.S,  
41 with a per-encounter mean cost of \$8138 for suicide/intentional self-inflicted injury and \$10,347  
42 for major depressive disorder. Claudius et al. (2014) estimated that the cost per patient boarding  
43 on a general pediatric medical unit was \$4269 in 2010, a total of 1169 days of care across all  
44 boarded patients with a total estimated hospital cost of \$2,323,790. One study which analyzed  
45 pediatric psychiatric ED presentations from 2010 to 2016 found that the annual cost of pediatric  
46 psychiatric presentations to the ED was \$821 per presentation for a length of stay less than 24

47 hours and \$4050 per presentation for a length of stay greater than or equal to 24 hours  
48 (Hoffmann et al., 2019). Fieldston et al. (2014) identified the underlying cause of high costs as  
49 severe underfunding of mental health care, leading to prolonged boarding time due to a severe  
50 shortage of inpatient bed availability. 94.2% of pediatric patients requiring involuntary  
51 psychiatric hospitalization were admitted to an inpatient medical unit for boarding rather than an  
52 inpatient psychiatric unit due to a lack of psychiatric bed availability (Claudius et al., 2014).  
53 As part of the Medicaid Emergency Psychiatric Demonstration, attempts were made to lower  
54 psychiatric patients' boarding in the ED; many measures were implemented, including increased  
55 training for ED staff in de-escalation techniques, encouraging the utilization of multidisciplinary  
56 teams for faster placement and disposition of patients, and improving community crisis resources  
57 (Alakeson et al., 2010). However, these measures have not extended to pediatric services, as the  
58 project was intended to allow all hospitals which provided emergency psychiatric care to adults  
59 to receive reimbursement (Alakeson et al., 2010).

60         The COVID-19 pandemic triggered psychiatric crises in the pediatric population due to  
61 stressors related to shelter-in-place orders (Choi et al., 2021). The US Surgeon General declared  
62 a national emergency for children's mental health in 2021 as the proportion of ED visits for  
63 mental health increased by 24% in children ages 5-11 and 31% in adolescents ages 12-17 from  
64 March to October 2020 (Radhakrishnan et al., 2022). As a result of school closures, 18-61% of  
65 children and adolescents demonstrated an increase in symptoms of depression and anxiety (Viner  
66 et al., 2022). Suicide attempts rose 50.6% in adolescent girls and 3.7% in adolescent boys in  
67 2021 compared with 2019 (Yard et al., 2021). There was also an 18% increase in inpatient  
68 psychiatric consults for pediatric patients admitted to inpatient medical units in 2020 (Monroe et  
69 al., 2022).

70 This research aimed to evaluate the financial effects of pediatric psychiatric boarding on  
71 children’s hospitals during COVID-19.

72

73 METHODODOLOGY

74 This study hypothesized that an increase in pediatric psychiatric admissions to general children’s  
75 hospitals without pediatric psychiatric units during the COVID-19 pandemic negatively affected  
76 the financial state of children’s hospitals due to increased boarding and lengths of stay, decreased  
77 reimbursement, and increased hospital-associated costs. The methodology of this study was a  
78 qualitative literature review and semi-structured interviews of experts in pediatric hospital  
79 medicine and hospital administration.

80

81 *Literature Review*

82 The literature review was performed in two searches, each following the 2009 guidelines of the  
83 Preferred Reporting Items for Systematic Reviews and Meta-Analysis (PRISMA), as shown in  
84 the PRISMA diagram in Appendix 1. The results from these searches were used as secondary  
85 materials for this study. The literature for the first search was located using Marshall University  
86 library’s SUMMON feature and the PubMed database. Keywords used in the first search  
87 included ‘COVID-19 OR pandemic’ AND ‘pediatric OR child OR adolescent’ AND ‘psychiatric  
88 OR psychiatric boarding.’ This search was limited to publications from 2012 to 2022 and yielded  
89 281 results from SUMMON and 555 from PubMed; removing duplicates from search 2, limiting  
90 to full-text and the English language only resulted in 275 abstracts from SUMMON and 547  
91 from PubMed. The 275 results on SUMMON were limited to scholarly and peer-reviewed  
92 articles, yielding 17 results that underwent abstract review. Two other results were excluded as

93 they were letters to the editor, not scholarly articles. The remaining 547 results from PubMed  
94 underwent abstract review; 397 were excluded due to not studying the pediatric patient  
95 population, 67 were excluded as they studied non-psychiatric conditions, and 77 were excluded  
96 as the population studied was not inpatient or ED patients. This literature review can be  
97 visualized as “Search 1” in the PRISMA diagram found in Appendix 1.

98         The literature for the second search was also obtained from Marshall University library’s  
99 SUMMON feature and the PubMed database. Keywords used in this search included ‘pediatric  
100 OR child OR adolescent’ AND ‘psychiatric OR psychiatric boarding’ AND ‘cost OR  
101 reimbursement.’ The search was limited to full-text, English-language publications from 2012 to  
102 2022. This search yielded two results from SUMMON and eight results from PubMed. One  
103 result from PubMed was excluded as it analyzed financial data pre-COVID-19. One result from  
104 SUMMON and three results from PubMed were excluded as they did not study cost or financial  
105 effects. Five full articles were included in this study. This literature review can be visualized as  
106 “Search 2” in the PRISMA diagram found in Appendix 1.

107         These searches were completed by PT and validated by AC, who acted as a second  
108 reviewer and determined if the references met inclusion criteria.

109

#### 110 *Semi-structured Interviews*

111 Semi-structured interviews with children’s hospital administrators, pediatric case management,  
112 pediatric hospitalists, and child and adolescent psychiatrists were conducted. Participants were  
113 selected through purposeful sampling. Interviews were performed in person after written  
114 informed consent was obtained. Interviews were recorded and transcribed for analysis. IRB  
115 approval was obtained from Marshall University’s Institutional Review Board before conducting

116 interviews. Interview questions have been included in Appendix 2. The information obtained  
117 from these interviews was used as primary sources.

118

## 119 RESULTS

### 120 *Pediatric Psychiatric Presentation and Boarding Rate*

121 An online survey of adolescents conducted in May of 2020 demonstrated that the COVID-19  
122 pandemic was associated with increased anxiety as measured by the DSM-5 Level 2 Anxiety  
123 Scale, with 40.3% of respondents reporting anxiety symptoms and 28% of respondents screened  
124 positive for moderate to high levels of anxiety (Selçuk et al., 2021). The same authors found a  
125 prevalence of depressive symptoms of 50.8% and post-traumatic stress disorder symptoms of  
126 61.1%. Additionally, a significant increase from 50.7% to 66.7% in suicide attempts in late  
127 adolescents (ages 17-18) was seen after the onset of the COVID-19 pandemic, related to mental  
128 health (loss of interpersonal relationships and/or school-related motivation) (Kim et al., 2022).  
129 These findings were supported by a systematic review performed in 2021, which found that  
130 14/16 studies demonstrated a negative impact of the COVID-19 pandemic on pediatric mental  
131 health (Jones et al., 2021). One analysis found that 53% of pediatric psychiatric boarding  
132 admissions from March 2020 to January 2021 were associated with stressors from COVID-19  
133 (Reece & Sams, 2021). These findings regarding pediatric psychiatric symptoms during COVID-  
134 19 are summarized in Table 1.

135 A retrospective observational study from a single children's hospital in France showed a  
136 significant decrease in the admission and boarding rate of pediatric patients for suicidal  
137 behaviors during the lockdown period of March to May of 2020 when compared with before the  
138 pandemic (January 2018 to March 2020) (Mourouvaye et al., 2021). Before the pandemic, there

139 were 2.5 admissions per week for boarding due to suicidal behaviors compared with 1.25  
140 admissions per week during lockdown (Mourouvaye et al., 2021). A nationally renowned  
141 American freestanding children’s hospital reported a significant decrease of 60.84% in pediatric  
142 patients presenting to the ED with mental health diagnoses when compared with the pre-  
143 pandemic period (378 presentations pre-pandemic compared with 148 presentations during the  
144 pandemic) (Leff et al., 2021). A tertiary hospital in Madrid reported a decrease in both ED  
145 presentations (64 in 2019 vs. 25 in 2020) and inpatient admissions (31 in 2019 vs. 18 in 2020)  
146 for adolescents with psychiatric diagnoses (Díaz de Neira et al., 2021). A pan-Canadian study  
147 found that the total number of ED presentations for psychiatric or mental-health-related  
148 diagnoses decreased by 56% in the “early-pandemic” period (March-April 2020) compared to  
149 immediately prior to the pandemic (January-March 2020) (Finkelstein et al., 2021). There was a  
150 72% decrease in all pediatric ED presentations and a 46.2% decrease in pediatric psychiatric ED  
151 presentations in Italy during the first two months of the COVID-19 lockdown (Davico et al.,  
152 2021). This trend for Italian pediatric patients continued, as another study found a decrease of  
153 33% in ED presentations for psychiatric symptoms from October 2020 to February 2021 (Cozzi  
154 et al., 2022). A decrease in overall pediatric ED presentations and a 65.2% decrease in pediatric  
155 ED presentations for suicide was described in Portland, Oregon (Sheridan et al., 2021). In  
156 Portugal, there was a 52.5% decrease in pediatric psychiatric ED presentations from March-May  
157 2020, with 23.7% of ED visits requiring inpatient psychiatric treatment; however, no figures  
158 were available for the number of boarded patients (Gonçalves-Pinho et al., 2021). These findings  
159 are summarized in Table 2.

160 This decrease in pediatric presentations to EDs for psychiatric diagnoses was also seen in  
161 inpatient pediatric psychiatric admissions. Analysis of the Pediatric Health Information Systems



162 database collected from 49 U.S. children’s hospitals revealed a 45.4% decrease in all pediatric  
163 inpatient admissions with a corresponding reduction in the number of pediatric psychiatric  
164 admissions (Pelletier et al., 2021). In Denmark, pediatric psychiatric admissions declined 19% in  
165 the first three weeks of lockdown compared with pre-pandemic admission rates (Rømer et al.,  
166 2021). These findings are also summarized in Table 2.

167         However, in some regions and instances worldwide, an increased prevalence of pediatric  
168 psychiatric symptoms led to an increased seeking of medical attention. One northern Italian  
169 hospital reported increased inpatient admissions for pediatric psychiatric diagnoses (60 during  
170 the pandemic vs. 49 pre-pandemic) (Bortoletto et al., 2022). A survey of several additional  
171 pediatric EDs across Italy showed a decrease in overall pediatric ED presentations but a  
172 proportional increase in the proportion of pediatric psychiatric ED presentations (0.3% in 2019  
173 vs. 1.2% in 2020) (Cella et al., 2020). In northern California, there were 2123 overall adolescent  
174 ED visits related to suicide in 2020 versus 2339 in 2019, but female patients presented at  
175 significantly higher rates (1.19-1.22 times as many female patients presenting to the ED related  
176 to suicide) (Ridout et al., 2021). In Australia, there was no significant decrease in ED  
177 presentations or inpatient admissions for pediatric psychiatric diagnoses pre-pandemic and  
178 during the initial lockdown period (March-May 2020); a 25-55% increase in pediatric psychiatric  
179 admissions and ED presentations then followed (Hu et al., 2022). The Canary Islands reported a  
180 164.5% increase in pediatric psychiatric ED presentations in 2020, and Ireland reported a 23%  
181 increase in the mean number of pediatric psychiatric ED presentations (McDonnell et al., 2020;  
182 Wallis Gómez et al., 2021). After an initial drop in mental health presentations to a British  
183 pediatric ED at the onset of the COVID-19 pandemic, there was a rise in pediatric mental health  
184 presentations during the second and third waves; there were 76 presentations from November 5,

185 2020, to December 12, 2020 (compared with 54 during 2017, 62 in 2018, and 58 in 2019) and  
186 200 presentations from January 5, 2021, to March 8, 2021 (61 in 2017, 108 in 2018, 151 in 2019)  
187 (Cuellar et al., 2021). This initial drop in presentations was mirrored in China, which showed a  
188 42% decrease in pediatric psychiatric ED visits at the start of the pandemic (Eray & Sahin,  
189 2021). These findings are summarized in Table 2.

190

191 *Length of Stay of Pediatric Psychiatric Boarding Patients*

192 During two weeks in 2012 in Massachusetts, the median LOS of patients boarding in the  
193 emergency department awaiting transfer to a psychiatric facility was 9.32 hours, with longer  
194 durations of over 24 hours sustained by patients with Medicaid or uninsured (Pearlmutter et al.,  
195 2017). However, during the COVID-19 pandemic, there were mixed reports of lengths of stay  
196 for pediatric psychiatric boarding patients. In a Madrid tertiary care children’s hospital, the  
197 average boarding LOS dropped from  $14.32 \pm 10.23$  days in 2019 to  $8.94 \pm 4.87$  days in 2020  
198 (Díaz de Neira et al., 2021). Another hospital in Asia reported an 81.7% reduction in median  
199 LOS for boarding pediatric psychiatric patients during the COVID-19 pandemic (March-June  
200 2020) (Kose et al., 2021). A survey conducted by the Pediatric Research in Inpatient Settings  
201 (PRIS) organization revealed a median LOS of 48 hours for pediatric psychiatric boarding  
202 patients on inpatient pediatric units with fewer patients boarded in children’s hospitals-within-  
203 hospitals vs. freestanding children’s hospitals (Leyenaar et al., 2021). Additionally, 75.3% of  
204 PRIS survey respondents reported increased LOS for boarding patients, while 84.4% reported  
205 increased pediatric boarding frequency during the COVID-19 pandemic (Leyenaar et al., 2021).  
206 These findings are summarized in Table 3.

207

208 *Reimbursement and Hospital-associated Costs of Pediatric Psychiatric Boarding*

209 Analysis of admissions in 49 children’s hospitals in the U.S. during the COVID-19 pandemic  
210 showed a 3.3% decrease in total hospital charges during the first quarter of 2020 and a 27.7%  
211 decrease in charges during the second quarter of 2020 when compared with the median of  
212 quarterly charges from 2010-2019 despite a higher median per-admission charge in 2020  
213 (\$24,358) vs. 2010-2019 (\$20,352) (Pelletier et al., 2021). No studies analyzed financial data of  
214 pediatric psychiatric boarding during the COVID-19 pandemic.

215

216 DISCUSSION

217 This study hypothesized that there would be an increase in pediatric psychiatric boarding, seen as  
218 an increase in the number of boarding admissions and an increase in length of stay, resulting in a  
219 negative financial impact on children’s hospitals. Overall, there were mixed results in the  
220 literature regarding the number of admissions and boarding and lengths of stay. Local subject  
221 matter experts had a much more apparent consensus; excerpts and themes from semi-structured  
222 interviews are summarized in Table 4 and Figure 2.

223

224 *The number of pediatric psychiatric admissions and boarding*

225 There was strong evidence of increased pediatric psychiatric symptoms, particularly depression,  
226 anxiety, and suicidal ideation. Despite the increase in the prevalence of psychiatric symptoms in  
227 pediatric patients, there was not necessarily an increase in pediatric psychiatric presentations or  
228 admissions. Many studies performed worldwide demonstrated a decrease in the presentation of  
229 pediatric patients to EDs for psychiatric or mental health diagnoses. However, interviews with  
230 local subject-matter experts stated that there was a definite increase in pediatric psychiatric

231 admissions leading to increased boarding, saying things like, “We saw a drastic increase during  
232 COVID,” “it has been a huge increase in admissions,” and “I don’t have the specific data to tell  
233 you what the increase in patients has been here, but it’s clearly higher than it was prior to 2020.”

234

235 *Boarding lengths of stay*

236 Initial studies at the beginning of the COVID-19 pandemic revealed a shorter length of stay on  
237 average for pediatric psychiatric patients. However, a qualitative study and local subject matter  
238 experts disagreed, with most respondents reporting an increase in the number of boarding  
239 patients and their lengths of stay. Local experts theorized on the cause of increased lengths of  
240 stay. Many of them agreed that the availability of pediatric inpatient psychiatric treatment  
241 facilities was the most likely driver of the length of stay.

242

243 *Reimbursement and cost*

244 There was a distinct lack of information regarding the specific costs of pediatric psychiatric  
245 boarding during the COVID-19 pandemic. Several interviewees concurred that “hospitals are not  
246 reimbursed for psychiatric boarding.” One administrator stated, “There’s no doubt that the  
247 children’s hospital lost a lot of money...How much of it was psychiatric? Probably not the bulk  
248 of it, but it certainly didn’t help.” The overall consensus among subject-matter experts was that  
249 providing care for boarding patients costs children’s hospitals money that payers did not  
250 reimburse. This cost was due to basic care such as meals, room costs, and nursing supervision.

251

252 *Local experience vs. National trends*

253 All the local experts interviewed agreed that their experience of increased pediatric psychiatric  
254 boarding was not unique, saying that “it’s throughout the country” and “you have a finite number  
255 of mental health resources.”

256

### 257 *Study Limitations*

258 There were several limitations to this study. The literature review was limited by database  
259 availability through Marshall University, keyword selection, the number of databases utilized,  
260 and selected sources which potentially impacted the quality of the study. Author and publication  
261 bias in selected sources also potentially impact the quality of the study. Many studies selected for  
262 inclusion study the initial period of the pandemic (March – October 2020), and there are  
263 currently limited publications that look at data obtained in the latter periods of the pandemic  
264 (post-October 2020), which may affect admission and boarding rate trends. Opinions gathered  
265 from semi-structured interviews have limited generalizability. The subject-matter experts  
266 interviewed have practiced primarily in the US and children’s hospitals (either freestanding or in  
267 a hospital-within-a-hospital setting); these findings may not apply internationally or to other  
268 hospital settings. Additionally, all interviewees were known professionally to the interviewer,  
269 which may have contributed to bias in the interviews.

270

### 271 *Practical Implications*

272 The current body of literature does not mirror the lived experience of local subject matter experts  
273 when it comes to pediatric psychiatric boarding during the COVID-19 pandemic. Additionally,  
274 while the cost of pediatric psychiatric boarding pre-COVID-19 has been analyzed and the  
275 deleterious effects of COVID-19 on children’s hospitals financially are being studied, no studies

276 have been published that look at the financial effect pediatric psychiatric boarding on children's  
277 hospitals during the COVID-19 pandemic. Further, longitudinal studies analyzing pediatric  
278 psychiatric boarding throughout the pandemic need to be undertaken to evaluate the financial  
279 effects of boarding on children's hospitals during the COVID-19 pandemic and to discover  
280 potential areas of improvement in mental health care delivery in medical treatment and high-  
281 value care.

282

283

### CONCLUSION

284 The COVID-19 pandemic precipitated a mental health crisis in pediatric populations worldwide.  
285 This crisis significantly impacted children's hospitals, with increases in boarding recognized on a  
286 national level. The qualitative experience of local experts was not reflected in current literature,  
287 which was likely due to a lack of longitudinal research as the COVID-19 pandemic was ongoing,  
288 and there is a delay in research findings due to the publication process. The financial impact of  
289 this mental health crisis has not been adequately studied; further research must be done to fully  
290 grasp the financial impact of COVID-19 on pediatric mental health and to provide insight to  
291 improve mental health care delivery and value.

292